

Is compassion relevant to business success?



Method

I looked at academic and business literature, case studies and popular awards and recognition to determine if compassion is relevant in a business context and then whether or not there is a way to frame compassion so that it becomes a fundamental leadership competency.

Once I was able to established that compassion is a critical link between people centered cultures, effective leadership and big results, I infused my experience, trusted thought leaders and original thinking to create a framework to make compassion more accessible and actionable for leaders.

Major Literature Cited Included:

Clegg, S. (2006). The Sage handbook of organization studies. London: Sage Publications. Bass, Bernard M, and Bruce J Avolio. Full Range Leadership Development. Palo Alto, Calif.: Mind Garden, 1997. Print. Cappelli, Peter et al. 'Harvard Business Review - Leadership Lessons From India'. Hbr.org. N. p., 2010. Web. 28 Apr. 2015. Goulston, Mark. Just Listen. New York: American Management Association, 2010. Print.

Human Dimensions of Organizations | Innovation Comes Standard



The intersection of culture, leadership and results.

72andSunny ilver Crystal Sports

L'Oréal Next Big Sound Da-Jiang Innovations

Fuhu E La Carte Revolution Foods

IT STARTS WITH THE RIGHT INPUTS

Assuming we have made the case to consider compassion as a serious, if not necessary, component of business success, we must answer the "now what" question. Executional success lies in the balance of three parts: first knowing why we should consider compassion; second, what compassion is; and, third how we convert intent into action. This last part, the how, is comprised of three key components: Attitude, Awareness, and Acumen. These three are activated through high-impact **communication** and **decision making**.

People First. Big Results.

Catalysts



Communication







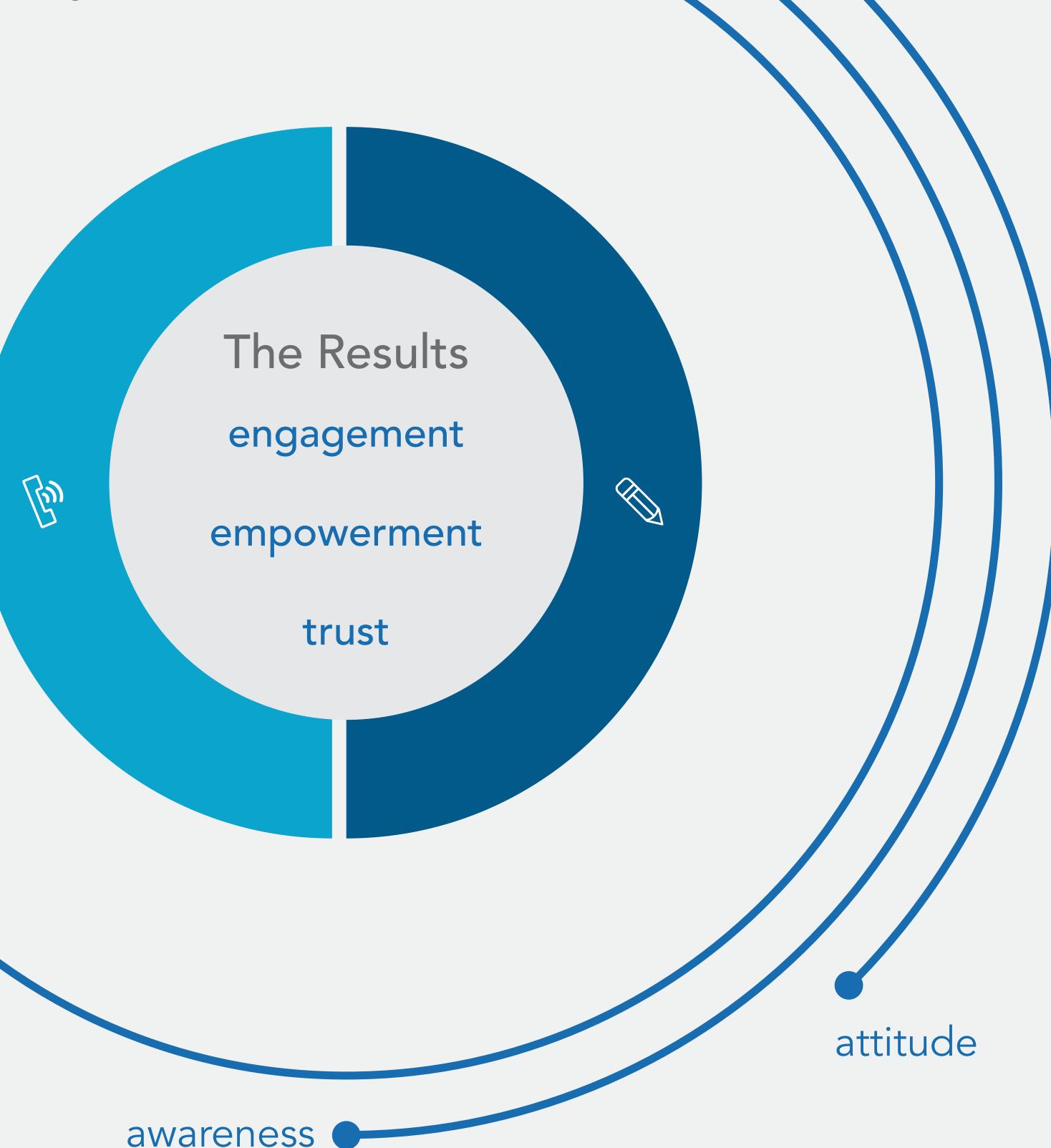
acumen

Greenleaf, Robert K. Servant Leadership. New York: Paulist Press, 1977. Print Schein, Edgar H. Humble Inquiry. Print Van Rooy, David L, and Chockalingam Viswesvaran. 'Emotional Intelligence: A Meta-Analytic Investigation Of Predictive Validity And Nomological Net. Journal of Vocational Behavior 65.1 (2004): 71-95. Web. Williams, Dean. Leadership For A Fractured World. Berrett-Koehler Publishers, 2015. Print. Woodruff, Paul. Reverence. Oxford: Oxford University Press, 2001. Print.

Thank you to: my FAMILY who supported and inspired me; Pauline Strong and Paul Woodruff for believing in me; ALL the HDO professors who engaged and expanded my thinking; my mentors Dr. Hummel, Dr. Belle-Isle and Dr. Kertzner; the 2015 HDO cohort who taught me so much by their example; my friends, customers and strangers who listened and refined the case for compassion every day.

Human Dimensions of Organizations | hdo.utexas.edu





Cyndee Lake, Master of Arts Candidate Human Dimensions of Organizations The University of Texas at Austin

Conclusions

Compassion absolutely is relevant to business

success. The Compassion Factor focuses on the specific mindsets, behaviors and habits that allow us to effectively transcend traditional organizational boundaries, appreciate each other and consistently deliver great results.

To codify and simplify attitude, awareness and acumen, I developed the GUIDE[™] framework to activate the catalysts of communication and decision making.

GUIDETM

GOAL CLARITY inspires purpose by setting a goal that is relevant.

UNLOCK COMMITMENT engages people by aligning to what matters to them.

IMPACTFUL IDEAS motivates and connects people to the work by answering "what" and "so what".

DECISIVE ACTION drives action by clearly defining "now what".

EXECUTION EXCELLENCE

empowers shared commitment and accountability by knowing what success looks like for everyone.

Want to know more? Contact Cyndee Lake @ 512.863.2340 OR join the discussion at www.thecompassionfactor.com

