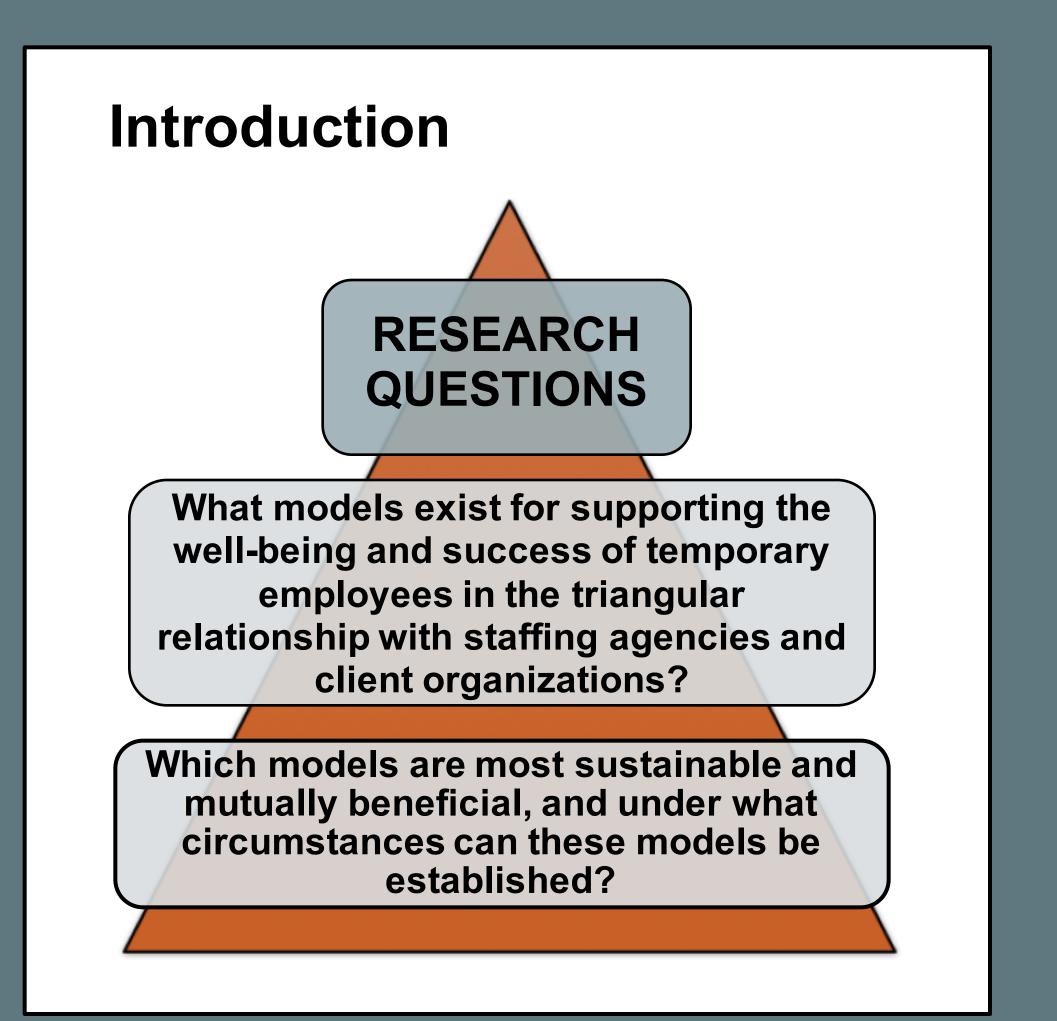


# Win-Win-Win: Creating a New Model for Developing Temporary Staff



#### Methods

A review of existing literature and empirical data collected through interviews with temporary workers, staffing managers, and client managers.

#### **Major Literature Cited**

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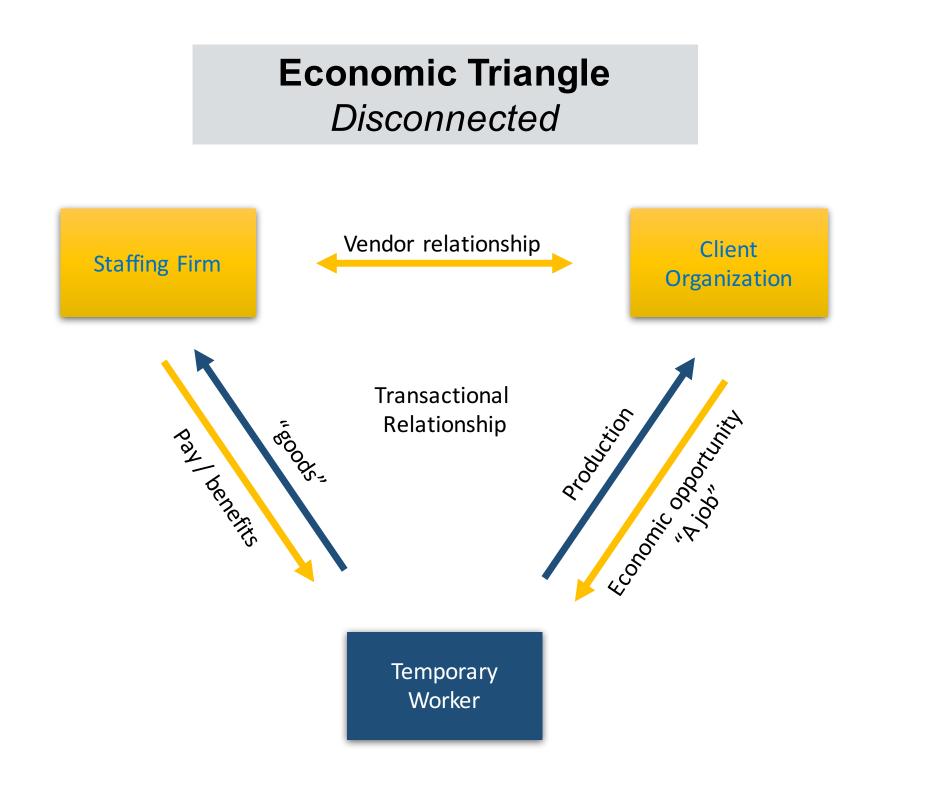
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### Elizabeth Moliter, Master of Arts Candidate

### Human Dimensions of Organizations, The University of Texas at Austin

#### **Results and Recommendations**

## **CLOSING THE TRIANGLE**



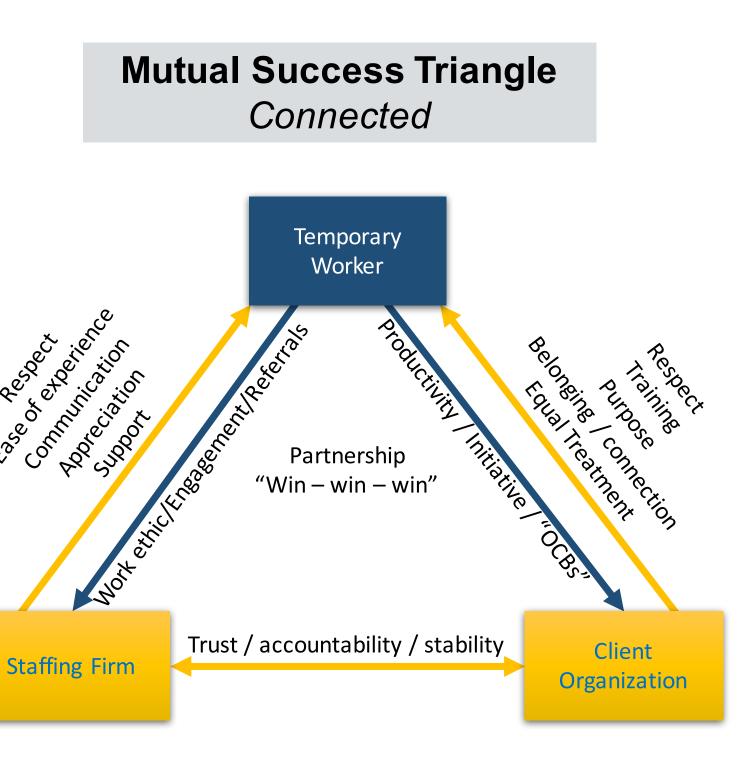
**Economic Triangle** – *depicts the relationship of the three* entities from a purely economic perspective. The temporary worker is at the bottom indicating his or her level of importance.

#### Conclusions

This study provides data to support the premise that temporary workers who are treated well, valued by, and connected to the client organization and their staffing firm are more likely to show initiative and to stay engaged even in a temporary role.

This supportive, collaborative investment in the employee's self-esteem and overall well-being can result in higher commitment to the organization and increased productivity by these workers. This, in turn, can lead to better outcomes for the firms involved. The pleasing byproduct is a more contented and satisfied temporary worker.

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STAFFING AGENCY  $\rightarrow$ **TEMPORARY WORKER** SUPPORT Ease of experience and access to tools/resources **Communication and** feedback (informational justice) Appreciation, rewards, and incentives **Respect and fair treatment** (interpersonal justice) Feeling of being supported "having their back"

**Mutual Success Triangle** – *depicts the relationship* as a connected partnership built on mutual support with focus on the worker who resides at the top of the triangle.

#### **Future Research**

Due to time constraints, this study did not go beyond the literature review and interviews to test this new partnership model that highlights a supportive trio with the temporary employee featured as the catalyst for success.

Further studies of a longitudinal nature are recommended to verify this model's efficacy and to quantify results and best assess the overall impact. plan to work with leadership to implement the practices studied here within my own staffing organization and in consultation with my clients in the upcoming months. I hope we will be able to see over time whether these practices improve our organizational success stories and those of our clients and temporary employees.

### Acknowledgments

I am grateful to many. My capstone advisor, Dr. Clay Spinuzzi. Without your wisdom and unwavering belief in me and this project, I could not have gotten past page one. My second reader, Dr. Pauline Strong. All the HDO professors whose instruction consistently blew my mind. The program leadership and staff, especially Dr. Art Markman, Dr. Amy Ware and Rolee Rios. My family for their counsel, love, and support. My work "family" who not only allowed themselves to be guinea pigs for my various experiments, but put up with my competing fits of angst and exaltation for 15 months. Finally, my cohort: you regularly inspired, instructed, supported, and encouraged me - you are my heroes!

### **Further Information**

For more information on this study, please contact Elizabeth Moliter at (512) 426-6681 or at elizabethmoliter@utexas.edu



#### EFFECTIVE MODELS FOR **TEMP WORKER WELL-BEING**

